From: Balisle Phillip M VADM NSSC

Sent: Tuesday, November 05, 2002 6:07 PM

Subject: NMCI

NAVSEA is faced with a number of critical Navy Information Technology (IT) programs that require your personal attention and actions.

First NMCI. We recently completed the NMCI kick-off meetings for our sites scheduled to transition to NMCI in the next phase. It is apparent your folks have been preparing for the transition. However, I believe we are falling short of what we need to do and where we need to be to ensure we are ready to transition. One of the major lessons learned from our early adopter sites was the need for dedicated resources. I recognize this may have an impact on our primary mission. The transition issues are numerous and often unique to each site and require herculean efforts to resolve. In addition to dedicating personnel, there absolutely must be an increased level of awareness of NMCI across the entire organization. It is imperative that you recognize NMCI is coming and that you make sure your employees know this as well. We cannot tolerate a mindset of "waiting NMCI out". It is here and we must make it successful. Those of you in the next phase are already working at a disadvantage with proposed target cutover dates in the next few months. There are issues that remain unresolved and questions that are still unanswered. You need to work through the NAVSEA Corporate CIO office to develop solutions or work-arounds.

Next, the Navy has ordered a reduction in the number of legacy computer based applications. This is a Navy-wide initiative that was born to save money and improve interoperability and communications through standardization and elimination of obsolete or unnecessary applications. It is NOT a NMCI issue or initiative. The rationalization of legacy applications requires a significant commitment from you to meet the Navy's goal. The legacy applications rationalization process must be driven by your mission requirements. Specific due dates for meeting our rationalization goals have passed and Navy is beginning to make decisions on what applications they think we need to conduct our mission. Recently, directives were issued that require each site, regardless of its NMCI transition date to have its final rationalized list of legacy applications in the ISFTools database by 30 NOV 02. We need to proactively engage in the rationalization process and drive Navy leadership to make decisions that allow us to continue to function and support our war fighters. I am not satisfied with the progress to date in the rationalization of legacy applications. I will be invoking a Y2K-like process for the management of applications. Specific details will be coming from the CIO office, but key tenets will be frequent reporting of the number of legacy applications you currently have in your inventory and justification for each application you believe you require. RADM Lengerich, NAVSEA Vice Commander will be the final authority for deciding which legacy applications NAVSEA will keep.

Your efforts do not end with the rationalization of your applications. You are also responsible for the NMCI certification testing of applications required to support your mission and you are responsible for the mitigation of applications that fail to pass NMCI testing. Applications that are not certified to run in an NMCI environment at the time you transition will be quarantined. Risk mitigation of applications is a Navy responsibility, not the Information Strike Force, and requires your personal attention as the use of quarantined workstations is not efficient and results in duplicative costs to maintain your IT environment. NAVSEA's CIO can identify which applications must have the IA certification and accreditation.

You are responsible for the success of these initiatives and I expect you to be aware of the status being reported from your organization. Consider these initiatives among your most important objectives for this year.

Ms. Bourbeau, our CIO, with RADM Lengerich's support, is leading these efforts. Should you have any questions please contact the CIO's office and they will provide you with the information you need to drive these two efforts to a successful conclusion.